



**2025 Vision
Annual Report
July 2024 – June 2025**

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Executive Summary

As presented, the FY 2024-25 Annual Report of the County's 2025 Vision highlights the achievements and continued commitment to improve the lives and outcomes of individuals involved in the criminal and juvenile justice systems through the County's OC Cares initiatives.

Background:

The OC Cares system links the various systems of care in the County of Orange to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency. These systems of care include behavioral health, healthcare, housing, benefits & support services, and community correction. This innovative approach was developed building on the County's efforts as part of the nationwide Stepping Up Initiative and locally developed Integrated Services Strategy. The overall strategy focused on reducing the number of individuals with mental illness in custodial care and required the integration of services from disparate County departments and community partners. This strategy was then expanded and used to create the Integrated Services – 2025 Vision (2025 Vision) implementation plan, which has been updated to serve OC Cares.

The 2025 Vision:

The 2025 Vision was adopted by the Board of Supervisors (Board) on October 22, 2019 and links the County criminal justice system and our systems of care to provide inmates and at-risk-individuals with the services they need to become self-determined and facilitate successful reentry. The 2025 Vision was built on five pillars with each made up of goals, projects and programs assigned to specific departments that are tracked with progress reported quarterly. The pillars include:

1. **Prevention:** Developing public informational and communication campaigns, interventions, and diversion opportunities, particularly related to substance use and mental health, to prevent individuals from being involved in or returning to the criminal justice system.
2. **Courts:** Enhancing or developing diversion programs, including the expanded use of Specialty Courts, for individuals in the criminal justice system from the point of arrest to sentencing.

3. **In-Custody:** Developing in-custody programming and providing access to treatments, and services to individuals residing in the County jails to address mental health, substance use, education, job readiness or other basic and support other that link to post-custody services, in addition to trainings to prepare them for successful reentry.
4. **Reentry:** Providing accessible and supportive services to justice-involved individuals to facilitate their reentry back into the community that includes a comprehensive coordinated system to ensure continuity in treatments or programs received while in-custody continue post custody to maintain engagement and lead to self-sufficiency.
5. **Juvenile & Transitional Aged Youth (TAY):** To provide a continuum of information, programs, and enhanced services for youth, juveniles, and the TAY population to prevent them from entering the juvenile justice system, providing options away from being detained, and to support and encourage positive outcomes outside of the juvenile justice system.

The 2025 Vision is a permanent component of Orange County's annual Strategic Financial Plan. Its oversight is provided by the Orange County Criminal Justice Coordinating Council (OCCJCC), chaired by current Chairman Doug Chaffee and vice-chaired by Supervisor Donald Wagner. The OCCJCC includes County departments, Courts, and local law enforcement.

Status Summary:

Beginning with FY 2022-23, the Quarterly Reporting was revised to report the current status of the identified projects and programs remaining to be implemented as a part of the 2025 Vision. Whereas prior Quarterly Reports focused on Pillars, Goals and Action Items, the revised report identifies the projects by pillar that are still in progress and includes a more defined timeline to ensure completion by December 2025. The OCCJCC receives the updates and collectively formulate directives to meet the needs of the target populations.

Each project has a detailed timeline with tasks identified by fiscal year and an estimated completion date. Implementation is the responsibility of the assigned department with working groups utilized to facilitate progress, discuss resources, or resolve issues. In addition, each of the projects are included in the County's five-year strategic financial plan as either a Strategic Priority or Emerging Initiative. This has allowed the County to plan and identify the resources needed to ensure successful implementation and ongoing support, as appropriate. The County's Strategic Financial Plans can be found on the County's website at:

<https://cfo.ocgov.com/budget/strategic-financial-plan>

Project / Program (Adults)	% Completed				Estimated Completion Date	Actual Completion Date
	2023	2024	2025	Overall		
Pillar I: Prevention						
Communication & Media Campaign	100%	100%	n/a	100%	June 2024	June 2025
Data Gathering, Sharing and Analysis	100%	100%	100%	100%	June 2025	June 2025
Crisis Response Related Trainings	100%	n/a	n/a	100%	June 2023	March 2024
Behavioral Health Public Safety Response	n/a	100%	n/a	100%	June 2024	September 2023
Be Well Facilities & Programs	100%	90%	35%	81%	June 2025	--
FIRST Point	100%	n/a	n/a	100%	June 2023	September 2023
Pillar II: Courts						
Pre-Trial Intervention	n/a	82%	n/a	82%	June 2024	--
Adult Specialty Courts	100%	100%	80%	97%	June 2025	--
Care Court	100%	n/a	n/a	100%	December 2023	September 2023
Pillar III: In-Custody						
In-Custody Stabilization Services	100%	100%	n/a	100%	June 2024	September 2024
Opening of New Musick Jail Facility	100%	100%	n/a	100%	June 2024	June 2024
In-Custody Reentry Programming	100%	100%	100%	100%	June 2025	September 2024
Pillar IV: Reentry						
Regional Reentry Community Resource Centers	100%	100%	100%	100%	June 2024	June 2025
Mobile Reentry Services	100%	0%	n/a	50%	June 2024	--
Coordinated Reentry Center	100%	n/a	50%	60%	December 2025	--
Workforce Reentry Center	100%	n/a	0%	50%	December 2025	--
Coordinated Case Management	100%	n/a	100%	100%	June 2025	March 2025

Project / Program (Juvenile & TAY)	% Completed				Estimated Completion Date	Actual Completion Date
	2023	2024	2025	Overall		
Pillar V: Juvenile & TAY - Prevention						
Communication & Media Campaign	n/a	100%	n/a	100%	June 2024	June 2024
Data Gathering, Sharing and Analysis	80%	n/a	n/a	80%	June 2023	--
Juvenile Mental Health & Substance Use Support Services	n/a	95%	n/a	95%	June 2024	--
Youth Diversion Programs	n/a	100%	80%	95%	June 2025	--
Pillar V: Juvenile & TAY - Courts						
Expand Juvenile Specialty Courts	n/a	95%	n/a	95%	June 2024	--
Pillar V: Juvenile & TAY-In-Custody/ Detained						
Juvenile Mental Health & SUD Support Services	n/a	100%	n/a	100%	June 2024	June 2024
Specialized Programming for Detained Juvenile & TAY	n/a	n/a	90%	90%	June 2025	--
Enhance Juvenile Corrections Campus	n/a	n/a	75%	75%	December 2025	--
Pillar V: Juvenile & TAY - Reentry						
Specialized Reentry Programs	100%	n/a	94%	96%	June 2025	--
Supportive Housing	n/a	n/a	85%	85%	December 2025	--
Transitional TAY Housing	n/a	n/a	70%	70%	December 2025	--

Highlights and Achievements

PILLAR #1: PREVENTION

The focus of the Prevention Pillar is on informing the public and providing diversion options, specifically for individuals experiencing a mental health or substance use crisis that include seeking treatment services rather than being taken into custody. The table below summarizes the programs in place prior to the 2025 Vision as well as what has been implemented and what projects remain.

Pillar I: PREVENTION	
Prior to Implementation	
<ul style="list-style-type: none"> • Limited residential MH & SUD treatment • CAT & PERT teams • Mental Health public information campaign 	<ul style="list-style-type: none"> • Family health classes & clinics • Community nursing program • Housing Voucher program • Assistance programs
Projects & Programs Implemented as of June 30, 2025	
<ul style="list-style-type: none"> • Outreach & engagement team (2017) • Office of Care Coordination (2016) • System of Care Data Integration System (2019) • Be Well Orange campus (2021) • OC Navigator to identify available resources (2022) • Expanded BH Public Safety Response Teams (2023) • FIRST Point diversion program (2023) • Communications & Media Campaign (2025) 	<ul style="list-style-type: none"> • CIT Training (POST certified) for all first responders and dispatchers (2022) • BH Public Safety Response Teams (2020) • Homeless housing programs (2021) • Multi-disciplinary teams dedicated to managing the care program for high-utilizers (2021) • Expanded crisis response related trainings (2024) • Data gathering, sharing & analysis (2025)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • <u>Be Well facilities & programs:</u> <i>To provide co-located mental health and substance use services easily accessible by County residents.</i> 	

Highlights include:

- For the milestones identified for FY 2024-25, completion is reported at 68% with overall completion for this pillar at 97%.

- Created an informational campaign with newly implemented OC Cares website and planned marketing assets such as videos, posters, brochures and other outreach materials to connect justice-involved individuals with available services and resources.
- Established in-custody infrastructure to capture data and generate reports on the in-custody programs serving high utilizers through implementation of tablets in the jails, contract for reentry software and completion of Peregrine training to permit access to identifying data on high utilizers.
- Shared data systems via Compass OC (formerly SOCDIS) to collect and share pertinent data points amongst case managers, County departments and Community Corrections cohort to provide care coordination to identified inmates.
- Progressed on phased construction of Be Well Irvine facility with identified preliminary program offerings.

PILLAR #2: COURTS

The Courts Pillar aims to strengthen coordination between County agencies and the Courts by documenting best practices and measurable data to effectively coordinate care between the Courts, Public Defender, District Attorney, OC Probation, OC Sheriff’s Department, Health Care Agency, Social Services Agency, and other providers for individuals in the court system who need treatment. The table below summarizes the programs in place prior to the 2025 Vision as well as what has been implemented and what projects remain.

Pillar II: COURTS
Prior to Implementation
<ul style="list-style-type: none"> • Specialty Courts at capacity
Projects & Programs Implemented as of June 30, 2025
<ul style="list-style-type: none"> • Piloted data tracking program (2021) • Care Court (2024)
Projects & Programs in Progress
<ul style="list-style-type: none"> • <u>Pre-Trial Intervention Program:</u> <i>Establish diversion program for individuals who have been arrested and would benefit from court-ordered treatment diversion options prior to or at the point of arraignment or prior to start of trial.</i> • <u>Expand Specialty Courts:</u> <i>Maximize the benefits of the specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the underlying issues associated with mental illness, substance abuse, or homelessness.</i>

Highlights include:

- For the milestones identified for FY 2024-25, completion is reported at 80% with overall completion for this pillar at 91%.
- Collaborated with the City of Anaheim to implement ACCESS which evaluates individuals for treatment at or prior to arraignment and provides connections to services and treatment programs.
- Coordinated with County stakeholders to implement Proposition 36 to manage treatment-mandated drug cases and assessments of defendants, create treatment plans and review progress of defendants who opted into the program.
- Opened two centralized courtrooms to manage increasing number of individuals opting to be evaluated for a treatment plan as an alternative to sentencing.
- Expanded Military Diversion program to include felony charges in addition to misdemeanors, per enactment of Senate Bill 1025.
- Continued planning of new Collaborative Court building with initial construction anticipated in FY 2029-30. Timeline could be expedited depending on results of site acquisition negotiations with Judicial Council.

PILLAR #3: IN-CUSTODY

The In-Custody Pillar establishes a comprehensive in-custody BH program that will identify individuals upon intake who require specialized BH services and stabilize them in designated jail housing modules; provide advanced and specialized behavioral health programming and treatments, personalized discharge planning and linkage to community services; and provide 24/7 in-custody substance use treatment that will link to post-custody services and case management. The table below summarizes the programs in place prior to the 2025 Vision as well as what has been implemented and what projects remain.

Pillar III: IN CUSTODY	
Prior to Implementation	
<ul style="list-style-type: none"> • Five LPS beds (males only) 	<ul style="list-style-type: none"> • Limited vocational trainings • All-In Program
Projects & Programs Implemented as of June 30, 2025	
<ul style="list-style-type: none"> • Pending designation for 15 female LPS beds (2022) • Implemented MAT treatments (2020) • In-Custody Residential Treatment program (2021) 	<ul style="list-style-type: none"> • Expanded therapeutic groups (2020) • Remodeled the IRC – triage intake (2021) • Established specialized housing units (2021)

Projects & Programs Implemented as of June 30, 2025 (Continued)	
<ul style="list-style-type: none"> • Obtained State Waiver to provide CalFresh benefits upon release from custody (2021) • Implemented enhanced reentry programming (2024) • Populated and implemented enhanced programming at the new Musick Jail Facility (2024) 	<ul style="list-style-type: none"> • Implementing Virtual Training programs (2022) • Provide enrollment assistance to benefit programs (2021) • Jail-to-Community Resources (2019) • Completed enhancement of in-custody stabilization services and pending designation for 30 male LPS beds (2024)
Projects & Programs in Progress	
<i>Projects & programs completed.</i>	

In-Custody Pillar reached 100% completion in FY 2023-24.

PILLAR #4: REENTRY

The Reentry Pillar establishes a comprehensive reentry system accessible by all individuals released from custody that involves coordination among County and community partners to ensure services meet the identified needs and there is a seamless and warm hand-off transition from in-custody to post-custody with no disruption in treatments, services and/or programming. The table below summarizes the programs in place prior to the 2025 Vision as well as what has been implemented and what projects remain.

Pillar IV: REENTRY	
Prior to Implementation	
<ul style="list-style-type: none"> • Probation Officers 	<ul style="list-style-type: none"> • Inmate Services
Projects & Programs Implemented as of June 30, 2025	
<ul style="list-style-type: none"> • Project Kinship (2017) • Increased shelter capacity (2019) • Benefit enrollment assistance (2021) • Increased linkages to post-custody services (2017) • Comprehensive care coordination program (2025) 	<ul style="list-style-type: none"> • Discharge Planning (2019) • Assistance to obtain ID (2021) • Increased accessibility for Workforce Solutions services (2021) • Regional reentry community resource centers (2025)

Projects & Programs in Progress

- Mobile reentry services:
Increase compliance and access to services and programs for individuals involved in the criminal justice system and their families by deploying mobile units to targeted areas that allow for required check-ins with probation officers as well as provide assistance, resources, and referrals.
- Coordinated reentry center:
Establish a centrally located reentry facility accessible to all individuals released from County jails or state prison on County supervision.
- Workforce reentry center:
Provide a forward-facing retail or service-based business where justice involved individuals would receive relevant hands-on job training that would lead to employment and a viable career and self-sufficiency.

Highlights include:

- For the milestones identified for FY 2024-25, completion is reported at 57% with overall completion for this pillar at 78%.
- Opened the second regional Reentry Success Center, with services and support to facilitate successful reentry into the community.
- Implemented pilot program to provide mobile reentry support and services to justice-involved individuals in the community via Mobile Resource Vehicles (RVs) purchased by Probation with grant funding. Services provided include virtual check-ins with Probation officers, assistance with enrollments in benefit programs, referrals to services, and addressal of basic needs.
- Analyzed the County's 2022 Housing Funding Strategy to identify gaps and housing needs of justice-involved population. Contracted with Action Alliance to increase housing capacity for clients and incorporated short-term transitional housing units in design of Coordinated Reentry Center.
- Established preliminary agreements with developer and program provider for the design and construction of the Workforce Reentry Center.
- Expanded the Care Coordination Program to include individuals who have been booked four or more times in the last year and are not homeless in the Corrections cohort. County departments and Project Kinship formed multidisciplinary team to offer specialized case conferencing of clients in the Corrections cohort.

PILLAR #5: JUVENILES & TRANSITIONAL AGE YOUTH

The Juvenile and Transitional Age Youth (TAY) Pillar addresses the areas of prevention, courts, custody, and reentry especially with respect to the specific mental health and/or substance use treatment needs of the youth and TAY in the juvenile correction system. The table below summarizes the programs in place prior to the 2025 Vision as well as what has been implemented and what projects remain.

Pillar V: JUVENILE & TRANSITIONAL AGE YOUTH (TAY)	
Prior to Implementation	
<ul style="list-style-type: none"> • Public Awareness Campaign • Educational programs • Limited dedicated CSEC beds 	<ul style="list-style-type: none"> • Family Health classes/clinics • CSEC healthcare • Prenatal/parenting/child care classes
Projects & Programs Implemented as of June 30, 2025	
<ul style="list-style-type: none"> • Be Well Orange (2021) • Adolescent CSU (2021) • Limited adolescent SUD treatment (females only) (2022) • Increased BH resources in the schools (2021) • Dedicated TAY shelter beds (2021) • Targeted communication & media campaign (2024) 	<ul style="list-style-type: none"> • Implemented Crossover Youth Court (2021) • Virtual Training (2022) • MAT Treatment (2020) • Established new Multi-Resource Center at the Juvenile Campus (2022) • Established Remediation Services (2022) • Established mental health and SUD support services (2024)
Projects & Programs in Progress	
<ul style="list-style-type: none"> • <u>Data gathering, sharing & analysis:</u> <i>Identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.</i> • <u>Youth diversion programs:</u> <i>Provide programs where the youth, juveniles or TAY populations can receive the needed treatment or services to address underlying issues that may lead to involvement with the juvenile justice system.</i> • <u>Expand Juvenile Specialty Courts:</u> <i>Maximize the benefits of the juvenile specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the specific issues associated with the juvenile and TAY population.</i> • <u>Specialized programming for detained youth/TAY:</u> <i>Provide enhanced programming to detained youth to address the specific needs pertaining to education, life and social skills, and vocational needs to encourage self-sufficiency.</i> 	

Projects & Programs in Progress (Continued)

- Enhance the Juvenile Corrections Campus:
Establish a modern Juvenile Corrections Campus and replace older obsolete facilities with facilities that are on evidence-based and best practices that allow for more flexibility as the population continues to evolve.
- Specialized reentry programs:
Establish specialized services and programs unique for the juvenile and TAY populations in the juvenile justice system to promote successful outcomes and reduce recidivism.
- Supportive housing:
Ensure sufficient housing options exist for placement of juvenile and TAY population to continue the path to self-sufficiency with the inclusion of supportive services to meet the specific needs of the individual, such as substance use treatment or homelessness.
- Transitional TAY Housing:
Establish housing options specific for the TAY population who are released from being detained or otherwise involved in the juvenile justice system pending placement into more stable housing. Supportive services would also be included to encourage self-sufficiency.

Highlights include:

- For the milestones identified for FY 2024-25, completion is reported at 88% with overall completion for this pillar at 92%.
- Identified key data reporting elements for the Juvenile Recovery Court program to assist with compilation of data on juvenile offenders qualifying for the Specialty Court process.
- Partnered with Sanctuary Recovery Center and Olive Crest's Hope Refuge to provide adolescent residential SUD treatment and beds, withdrawal management, counseling and therapeutic care.
- Conducted a needs and gaps analysis to understand the factors that increase the risk of being involved in the juvenile justice system. Developed an inventory of diversion programs that can be referenced on the OC Cares website.
- Identified courtroom for Family Treatment Court and determined that the initial population of cases will involve substance-exposed infants and their families.
- Developed basic life and social skills training program which includes financial literacy, social awareness, independent living skills and positive parenting. Implemented vocational program in facilities for career preparation and exploration.
- Continued development of plans for housing and supportive services for the juvenile and TAY population within the Juvenile Corrections Campus, as well as the Covenant House Shelter, Yale Navigation Center, Be Well Irvine, Vera Sanctuary and the CASA Youth Shelter.